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UNIVERSITI TUN HUSSEIN ONN MALAYSIA

**FINAL EXAMINATION
SEMESTER II
SESSION 2018/2019**

COURSE NAME : PROJECT MANAGEMENT
COURSE CODE : BPA 31803
PROGRAMME CODE : BPA
EXAMINATION DATE : JUNE / JULY 2019
DURATION : 3 HOURS
INSTRUCTION : A) ANSWER **ALL** QUESTIONS
B) ANSWER **THREE (3)**
QUESTIONS ONLY

THIS QUESTION PAPER CONSIST OF **FOUR (4)** PAGES

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TERBUKA

SECTION A

Q1

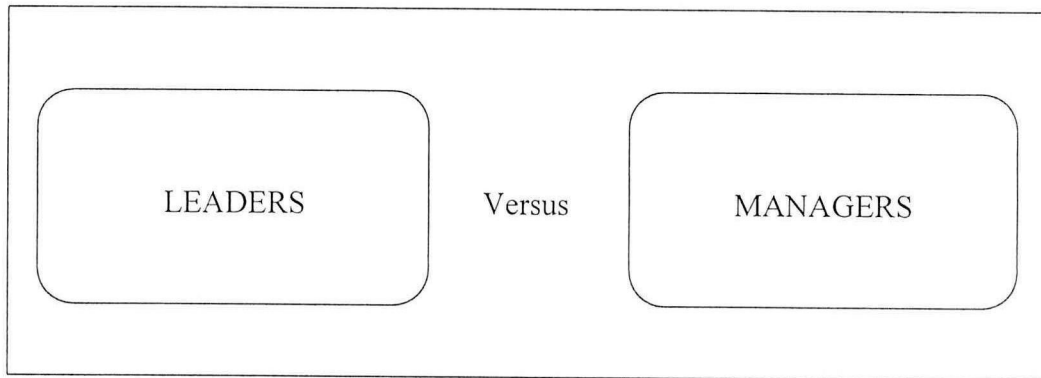


Figure Q1: Differences between leaders and managers

In project management, successful team leaders are often those who were best able to create the partnership attitude between themselves and their teams. The idea of leadership as partnership is critical to project management because it highlights the important manner in which all leaders are ultimately dependent on their teams to achieve project goals. Additionally, it is also significant to distinguish between roles of leaders and managers in an organisation in performing their jobs effectively as shown in **Figure Q1**.

According to this scenario:

- (a) Define leaders. (5 marks)
- (b) Explain **THREE (3)** key roles of managers. (15 marks)
- (c) Compare **FOUR (4)** key characteristics between project managers and project team leader. (20 marks)

SECTION B

Q2 Unajaya Technology Enterprise and Budiman Sakti Sdn.Bhd have agreed to work as a team in delivering a telecommunication project that cost around RM3 million in Senai, Johor. A successful team can be formed by sharing common underlying features including trust. Having a high level of trust in an organization can encourage disagreement and disputes among team members.

(a) Discuss with an example trust in a project team. (8 marks)

(b) Outline **FOUR (4)** ways that influence levels of trust in a project. (12 marks)

Q3 Risk management consists of anticipating, at the beginning of the project, unexpected situations that may arise that are beyond the project manager's control. You have just assigned as a project manager for an event called "Youth Business Challenge" at national level that to be held in August 2019. Being a project manager, you are needed to understand four stage processes in risk management including risk mitigation strategies.

(a) Describe **FOUR (4)** ways of risk mitigation. (8 marks)

(b) Compare between task contingency and managerial contingency in mitigating project risks. (12 marks)

Q4 Mr. Ahmad Edham is an owner of a factory namely Edham Batik Idaman located in Kuala Terengganu. This company will release a new project in regards to batik design. He found that one of the most significant challenges in running a project has to do with maintaining an accurate monitoring and control system for the implementation.

(a) Discuss **FOUR (4)** elements of control cycles. (8 marks)

(b) Outline with examples of the project S-Curve as a basic tool for monitoring project performance. (12 marks)

Q5 Syarikat Ibnu Development is project sponsor for a mixed development in Seremban 2. This company has decided to terminate Bakti Murni Sdn. Bhd. who is responsible to undertake and complete the project development as per contract document.

(a) Describe **FOUR (4)** type of project termination.

(8 marks)

(b) Outline the activities need to be done in natural termination.

(12 marks)

-END OF QUESTION-